



## Тема 5

### 5.1. Логическая структура проекта (ЛСП)

*Программа территориального сотрудничества  
Беларусь – Украина*

*Подготовка и управление проектами*

*Георгий Баранец*

г. Ровно, 23-26.09.2014

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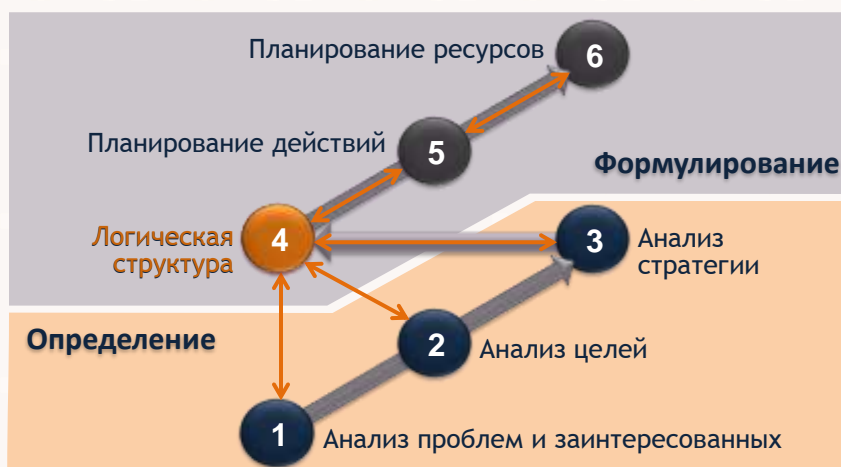
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### Logical framework Логическая структура



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## Logframe Matrix (LFM)

	Intervention Logic	Objectively verifiable indicators of achievement	Sources and means of verification	Assumptions and Risks
Overall objectives				
Specific objective				
Expected results				
Activities		Means		Conditions
			Costs	

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## Логико-структурная матрица

	Логика реализации	Объективно проверяемые индикаторы достигнутого	Источники и средства верификации	Допущения и риски
Общая цель(и)				
Конкретная цель				
Ожидаемые результаты				
Мероприятия		Средства		Условия
			Затраты	

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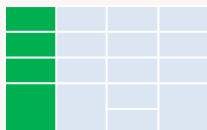


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## Intervention logic



- Derives from problems', objectives' and strategy analyses
- Explains the strategy underlying the project
- Defines four levels of the hierarchy <overall objective(s) – specific objective – results – activities> linked by means-ends relations
- Introduces result and objective oriented sets of activities

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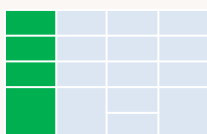


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## Логика реализации



- Определяется на основе анализа проблем, целей и выбора стратегии
- Разъясняет стратегию проекта
- Определяет 4 иерархических уровня <общая цель(и) – конкретная цель(и) – результаты – мероприятия> связанные отношением 'средство-результат'
- Представляет группы мероприятий, ориентированных на результаты и цели

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## Тема 5

### 5.2. ЛСП: риски и допущения

**Программа территориального сотрудничества  
Беларусь – Украина**

**Подготовка и управление проектами**

**Георгий Баранец**

г. Ровно, 23-26.09.2014

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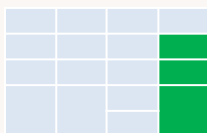
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## Assumptions/Risks



- External factors which could affect the progress or success of the project, but over which the project manager has no direct control
- If formulated as negative statements, assumptions become 'risks'

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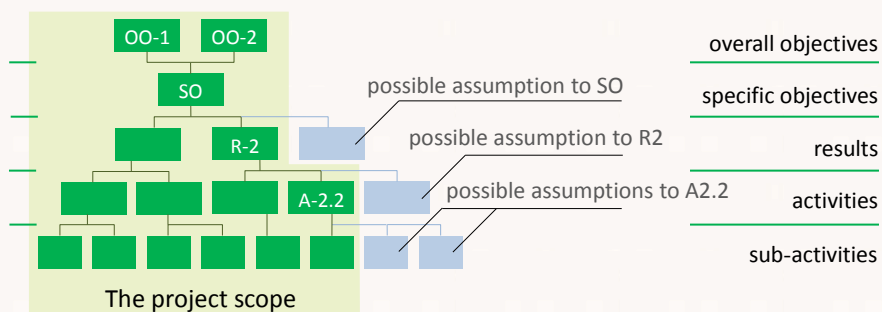
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## Assumptions and objective tree



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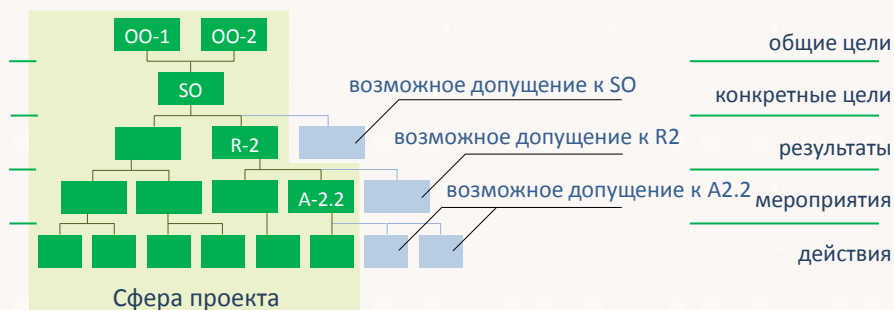


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## Допущения и дерево целей



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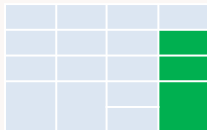


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## Допущения / риски



- Внешние факторы, которые могут оказать влияние на ход и успешность проекта, но не могут контролироваться менеджментом проекта непосредственно
- В случае формулировки посредством негативного утверждения допущения становятся рисками

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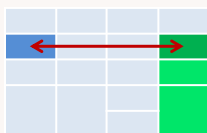


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## Assumptions/Risks



### Specific objective(s) level

- Which factors and conditions outside the Beneficiary's responsibility are necessary to achieve that objective? (external conditions).
- Which risks should be taken into consideration?

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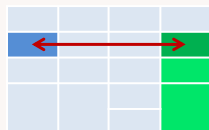


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## Допущения / риски



### Уровень конкретной цели (целей)

- Какие факторы и условия вне контроля бенефициара являются необходимыми для достижения цели (внешние условия).
- Какие риски должны приниматься во внимание?

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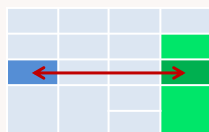


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## Assumptions/Risks



### Project results level

- What external conditions must be met to obtain the expected results on schedule?

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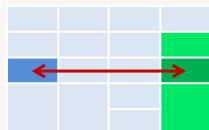


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## Допущения / риски



### Уровень результатов

- Какие внешние условия необходимы для своевременного достижения ожидаемых результатов?

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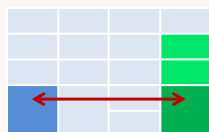


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## Assumptions/Risks



### Project activities level

- What preconditions must be met before the action starts?
- What conditions outside the Beneficiary's direct control have to be met for the implementation of the planned activities?

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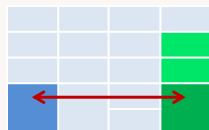
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## Допущения / риски



### Уровень мероприятий проекта

- Какие предварительные условия необходимы для начала проекта?
- Какие условия вне прямого контроля бенефициара необходимы для осуществления запланированных мероприятий?

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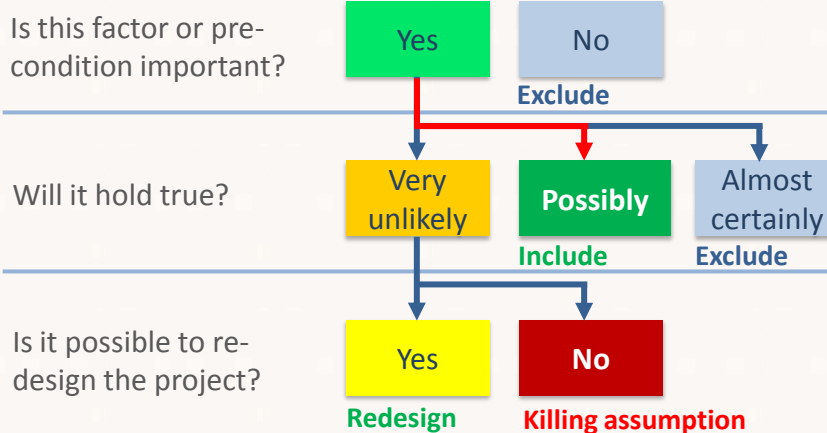


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## Checking Assumptions



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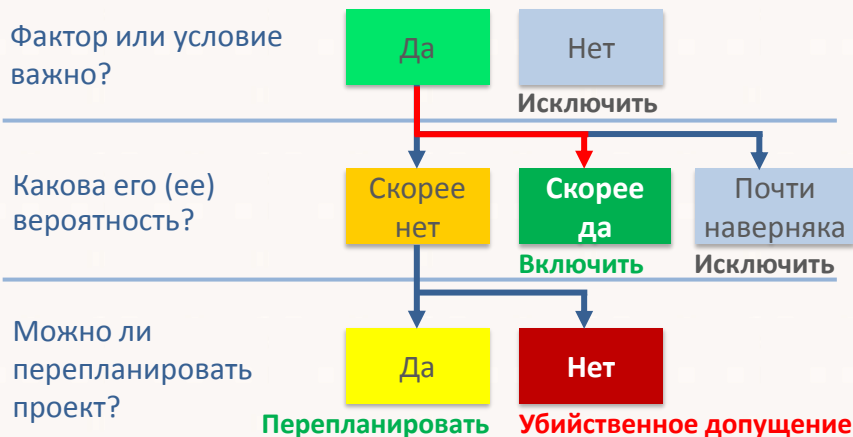


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## Проверка допущений



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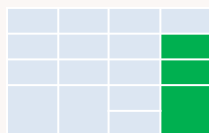


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## Assumptions/Risks



- Assumptions need to be controlled to achieve objectives, deliver required results and implement planned activities
- What kind of measures can be used to influence external conditions and lessen the risks' probability?

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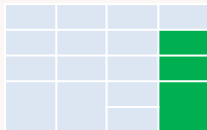


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## Допущения / риски



- Для того, чтобы достигнуть цели, получить результаты и реализовать мероприятия, допущения необходимо контролировать
- Какие действия могут быть предприняты для влияния на внешние условия и снижения вероятности рисков?

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***Thank you for your attention!***  
***Благодарю за внимание!***

Georgii Baranets

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